

POLICE & CRIME COMMISSIONER FOR LEICESTERSHIRE

POLICE AND CRIME PANEL

Report of	OFFICE OF THE POLICE AND CRIME COMMISSIONER
Subject	CHILD CRIMINAL EXPLOITATION STRATEGIC MANAGER
Date	MONDAY 15 JUNE 2020 – 2:00 p.m.
Authors	SIMON DOWN – HEAD OF STRATEGY AND COMMISSIONING AND T/DET SUPT MATT DITCHER – HEAD OF SERIOUS CRIME

Purpose

1. The purpose of this report is to update the Panel on the work of the Child Criminal Exploitation (CCE) Strategic Manager.

Recommendation

2. The Panel is asked to note the contents of this report.

Background

3. In 2015 the previous PCC launched the Strategic Partnership Development Fund which made available £2m of funding from police reserves to support partnership projects that helped deliver a shift change in partnership delivery.
4. £1.265m was awarded to the Child Sexual Exploitation (CSE) project led by Leicestershire County Council which, amongst other things, set up a CSE partnership hub based at Wigston Police Station and developed ways of working to best identify and support victims of CSE and to prevent CSE from occurring in the first place.
5. This work was subsequently mainstreamed into business as usual but around the same time as this was happening the new but associated threat of Child Criminal Exploitation (CCE) was emerging.
6. In his 2019/20 Commissioning Framework the PCC funded a Child Criminal Exploitation Strategic Manager for 2 years to lead strategic partnership development work around CCE. The role is based within the Police.

Presenting need

7. The Home Office, in its “Criminal exploitation of children and vulnerable adults” 2018 report, states that:

- ‘Child Criminal Exploitation... occurs where an individual or group takes advantage of an imbalance of power to coerce, control, manipulate or deceive a child or young person under the age of 18. The victim may have been criminally exploited even if the activity appears consensual. Child Criminal Exploitation does not always involve physical contact; it can also occur through the use of technology.

8. The latest available police data shows that child vulnerability reports regarding Child Criminal Exploitation are increasing as are the associated multi-agency strategy discussions. There has also been a rise in Child Criminal Exploitation demand through the multi-agency Daily Risk Management Meeting (DRMM) at the Safeguarding Hub. There has been a reduction in strategy discussion demand due to the national pandemic. This has been seen across all areas.

Child Referral Team: STRAT Meetings	May 19	Jun 19	Jul 19	Aug 19	Sep 19	Oct 19	Nov 19	Dec 19	Jan 20	Feb 20	Mar 20	Apr 20
CCE	0	0	0	2	4	7	8	11	9	7	3	6

Children graded for CCE in the DRMM	CITY			COUNTY			RUTLAND			Total
	High	Med	Low	High	Med	Low	High	Med	Low	All
Feb 2020	6	0	1	1	7	2	0	0	0	17
Mar 2020	4	1	0	3	8	0	0	1	0	17
Apr 2020	2	6	1	1	11	1	0	1	0	23

9. Child Criminal exploitation is considered to be a “hidden crime” and so we would expect that the need significantly exceeds the figures above.

The CCE Strategic Manager

10. The overarching aim of the CCE Strategic Manager role is to essentially knit together the multi-agency response to CCE to ensure a cohesive response. The role operates between Police, the three authorities (Leicester, Leicestershire and Rutland) and the three Clinical Commissioning Groups. The Job description can be found at Appendix 1.
11. The post is undertaken by Detective Inspector Helen Scofield. Helen previously held the position of Detective Inspector in charge of the multi-agency CSE Team and was thought by all partners to be well placed to build upon existing partnership structures, experience and knowledge and was selected to take up this role.
12. Upon taking up the post DI Schofield undertook a period of analysis and planning with partners which led to the creation of the LLR CCE delivery plan.

CCE Delivery Plan

13. The LLR CCE delivery plan captures the work that will be undertaken to enhance our collective response to CCE. The plan is attached at Appendix 2 but in summary contains the following key workstreams:

- Developing a shared data profile across the partnership
 - Developing and delivering multi-agency training for public sector and VCSE staff on all issues relating to CCE
 - An LLR communications strategy
 - The review and refresh of terms of reference within the hub
 - Identification of potential support services to enable appropriate referrals and signposting out of hub
14. An update on progress against the plan (as recently reported to the Vulnerability Executive) is attached as Appendix 3.

Shift to Business As Usual

15. As was the case with the CSE work, the intention is that the CCE Strategic Manager is only funded for a set period of time (two years in this case) so as to enable the partnership wide change to be implemented and mainstreamed into business as usual.
16. The CCE Strategic Manager reports directly into the Vulnerability Executive (a sub-group of the Strategic Partnership Board) and this board will continue to provide oversight to the implementation of the changes set out within the CCE delivery plan and ensure that the move to business as usual happens in a planned and managed way.

Implications

Financial: None

Legal: None.

Equality Impact Assessment: None.

Risks and Impact: None identified.

Link to Police and Crime Plan: Victims, Vulnerability and Prevention

List of Appendices

Appendix 1 – CCE Strategic Manager Job description

Appendix 2 – LLR CCE Delivery Plan

Appendix 3 – LLR CCE Delivery Plan update

Persons to Contact

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Leicestershire
Police
Protecting our communities



Department:	Children and Family Services (County, City and Rutland) CCG's and Police.
Job Title:	Strategic Lead – Leicester, Leicestershire and Rutland (LLR) Child Criminal Exploitation
Grade:	15 (LA) or Inspector (Police)
Post Number:	
Service/Section:	LLR Exploitation Hub, Wigston Police Station
Base/Location:	LLR Exploitation Hub, Wigston Police Station
Responsible To:	Matt Ditcher – Police Sharon Cooke – County Caroline Tote – City Mark Andrews – Rutland Chris West – CCG's
Responsible For:	No line management report
Key Relationships/ Liaison with:	<ul style="list-style-type: none"> • LLR Vulnerability Executive • Partner agency leads within the LLR multi-agency CSE team • Leicester City LSCB and Leicestershire and Rutland LSCB • Detective Inspector, CSE Investigation Team, Leicestershire Police • Vulnerability hub County/ City/ Rutland Service Manager's • LPT – Head of CSE Nurse

JOB DESCRIPTION

Job Purpose

- To lead and be accountable for the development of a strategic plan to enable the partnership to develop an effective multi-agency response to the identification, prevention and protection of children and young people at risk of or suffering from criminal exploitation. The plan will incorporate disruption and prosecution of perpetrators.
- To work with operational leads across key partners to develop an operational delivery plan, to ensure a LLR consistent approach; which where possible aligns to existing multi agency structures.
- To champion safeguarding across the partnership ensuring that all services play a full part in keeping children and young people safe.
- To ensure the links between the exploitation of children, modern slavery and missing locally are established and maintained to establish the local intelligence picture.
- To ensure budgets and other resources are used in accordance with agreed priorities and within financial regulations, and that expenditure is accurately monitored and reported, and does not exceed budget.

Main Duties and Responsibilities

1	To build on key partnership across LLR to develop a strategic multi agency plan and approach to tackling child criminal exploitation.
2	To take a lead role in developing effective partnership arrangements with partner agencies, exploring and developing opportunities for integration of services and/or processes and delivery models.
3	To deliver a range of services and/or advice within agreed service agreements, statutory timescales, ensuring professional standards are maintained.
4	To work closely with the CSE hub Detective Inspector, the CSE Service Manager established in the (DS) Investigation Team and operational leads across LLR to support criminal investigations and develop effective disruption activity.
5	To be responsible for data, performance management information on the prevalence and activity of child criminal exploitation across the partnership.
6	To identify best strategic models across the country and advise the Vulnerability Executive and Operations group of these models and take a lead role in the development of the child criminal strategic models for LLR
7	To identify / establish cross border issues; networks to ensure a coordinated consistent approach to safeguarding children at risk of child criminal exploitation (DS)
8	To represent the service and partnership at local, regional and national events.
9	To identify cross border issues and ensure there is a consistent and co-ordinated approach to them.

10	To assist the partnership in raising awareness, training and prevention activity in “hot spot” areas. (DS)
11	To ensure their own personal and professional development through appropriate participation in job-related learning opportunities and supervision programmes.
12	To report to a range of audiences to include the Vulnerability Executive Board LSCBs, and other stakeholders, orally and in writing, as required.
13	To coordinate partnership activity with the aim of creating an accurate picture of the extent & prevalence of Child Criminal Exploitation
14	To have a good overview of national guidance/recommendations and to identify areas of resilience/weakness to the Vulnerability Operations Group (DS)
15	To take a strategic role in ensuring that services across the partnership respond to and meet current and emerging local and national policy.
16	To provide the Vulnerability Executive Board and Operations Group with update reports and accurate performance reports as required.
17	To ensure the views of young people, parents, and professionals inform operational developments.
18	To ensure the principles of equality and diversity are applied in practice both with staff within the service and service users and these principles are promoted within the partnership.
19	To ensure that access to services is promoted through the preparation and maintenance of information about services available, eligibility criteria, referral and assessment processes.
20	To be flexible in terms of working location and be prepared to work temporarily at other locations within LLR

Special Factors

- The nature of the work may involve the jobholder carrying out work outside of normal working hours.
- As this job is grade 13 or above, it is responsible for all elements of risk management within its area of control.
- To attain and maintain Management Vetting & Security Check Clearance within Leicestershire Police

This post is eligible for a DBS check under the Rehabilitation of Offenders Act 1974 (Exceptions) Order 1975 (i.e. it involves certain activities in relation to children and/or adults). Therefore a DBS enhanced check without a barred list check is an essential requirement.

This job description sets out the duties and responsibilities of the job at the time when it was drawn up. Such duties and responsibilities may vary from time to time without changing the general character of the duties or the level of responsibility entailed. Such variations are a common occurrence and cannot in themselves justify a reconsideration of the grading of the job.

Leicestershire County Council is seeking to promote the employment of disabled people and will make any adjustments considered reasonable to the above duties under the terms of the Equality Act 2010 to accommodate a suitable disabled candidate.

Date Prepared/Revised: January 2018

Post Number:	CYP0033
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Service/Section:	LLR multi-agency CSE team
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Delivery Plan for: **LLR Exploitation Delivery Plan**
 CCE Co-ordinator: **DI Helen Schofield**

Strand	Ref.	RAG Status	Action	Action Lead	Outcome Sought
Pursue (prosecuting and disrupting people engaged in crime)	PUR-1		Identification of risky persons	Leicester City Council (Maryanne Dubil)	Maximise community safety
	PUR-2		Establishment increase for CCE co-ordinator(s)	Police (DCI Gav Drummond)	
	PUR-3		Ongoing thematic review of live CCE cases	LLR Partnership (DI Helen Schofield)	
	PUR-4		Scope out another authority/police area that is working well regarding CCE	LLR Partnership (DI Helen Schofield)	
	PUR-5				
Prevent (preventing people from engaging in this activity)	PRE-1		Additional training on CCE for LCC colleagues	Leicestershire County Council (Donna Smalley)	Awareness raising of colleagues improving the reporting of CCE.
	PRE-2		Awareness raising programme with schools, GP's and community safety partnerships	Leicestershire County Council (Donna Smalley)	Awareness raising of professionals to improve and increase reporting of CCE
	PRE-3		Examination of the correlation between repeat missing children, LAC school exclusion and CCE	Leicestershire County Council (Donna Smalley)	
	PRE-4		Which way project	Leicester City Council (Karen Manville)	
	PRE-5		Listening support service	Carly Turner/Penny Pugh	
	PRE-6				
	PRE-7				
Protect (Protect people from this activity)	PRO-1		Service Manager in post with an Operational responsibility for CCE, CSE and MFH	Leicestershire County Council (Donna Smalley)	Operational effectiveness regarding the authority's response to CCE
	PRO-2		Additional phone line specifically for reporting missing children	Leicestershire County Council (Donna Smalley)	Direct response to the issue of missing children
	PRO-3		Development of CCE pathway to services	Leicestershire County Council (Donna Smalley)	Develop a clear understanding for practitioners across the partnership on the offer for children at risk of CCE
	PRO-4		Resource required to deliver CCE work identified	Leicestershire County Council (Donna Smalley)	

	PRO-5	Bespoke safety plans for children and young people	Leicestershire County Council (Donna Smalley)	
	PRO-6	Awareness raising across the public sector for signs of CCE	Leicestershire County Council (Donna Smalley)	
	PRO-7	Development of 1 page briefing for staff on CCE	Leicestershire County Council (Gareth Dakin/ Donna Smalley)	To provide a succinct reminder for staff on the issue of CCE
	PRO-8	Ensure that CCE is recognised as a vulnerability in line with other forms of child abuse	Leicester City Council (Gareth Dakin/ Donna Smalley)	
	PRO-9	Initial scoping of 20 young people with statutory input to identify trigger points	Leicester City Council (Karen Manville)	
	PRO-10	CCE pathway to services being developed	Leicester City Council (Karen Manville)	
	PRO-11	CCE Toolkit being developed	Leicester City Council (Karen Manville)	
	PRO-12	CCE policy draft/update	Leicester City Council (Karen Manville)	
	PRO-13	Local practice guidance development to sit alongside LSCB protocol	Leicester City Council (Karen Manville)	
	PRO-14	Ongoing association mapping	Leicester City Council (Maryanne Dubil)	
	PRO-15	Bespoke safety planning	Leicester City Council (Maryanne Dubil)	
	PRO-16	Awareness raising for DSL's and within the organisation	Leicester City Council (Maryanne Dubil/ Brendan Seward)	
	PRO-17	Recruitment of four youth workers to carry our direct work with children at risk of CCE.	Leicester City Council (Maryanne Dubil)	To enable direct intervention is carried out with CCE risk children
	PRO-18	Development of exploitation board to include CCE as a specific agenda item	Rutland County Council (Natalie Pretsell)	To monitor the Local Authority's effectiveness in response to Exploitation as a whole
	PRO-19	Bespoke exploitation SW in place	Rutland County Council (Natalie Pretsell)	Specialised response to children vulnerable to/at risk of exploitation
	PRO-20	Child (at risk of CCE) safety plan development	Rutland County Council (Natalie Pretsell)	Improving safety plans completed with children, young people and families
	PRO-21	Development of understanding of contextualised safeguarding	Rutland County Council (Natalie Pretsell)	Improve professional awareness and understanding of contextualised safeguarding within the work completed
	PRO-22	Awareness raising within the community to include local schools	Rutland County Council (Natalie Pretsell)	Develop a clear understanding for practitioners and partners on exploitation

PRO-23		YOS Worker embedded within team to share knowledge and informatio	Rutland County Council (Natalie Pretsell)	Improve information sharing and awareness of work being completed and identifying children/young people at risk
PRO-24		Association mapping meetings being convened to identify victims, geographical areas of needs and any wider risks	Rutland County Council (Natalie Pretsell)	
PRO-25		Updates in to the trigger plan for children who go missing to include more detail and risk assessment	Rutland County Council (Natalie Pretsell)	
PRO-26		Review and adoption of Northamptonshire's model of Adolescent Risk Management Meetings in place of ICPC where Exploitation is a factor and ICPC is not appropriate.	Rutland County Council (Natalie Pretsell)	
PRO-27		Development of internal steering group to develop systems and processes	Police (DCI Drummond)	
PRO-28		Internal communication strategy including staff briefing and training	Police (DI Helen Schofield)	To raise identification and reporting across the police service.
PRO-29		Establishment increase for CRT	Police (DCI Drummond)	To enable a preventative/protective reesposne to initial child concern incidnets
PRO-30		Implementation of a violence reduction unit	Police/ OPCC (CI Manjit Atwall/ Supt. Sian Walls)	Develop a programme for preventing serious violence to include CCE
PRO-31		Cyber Prevent agenda	Police - EMSOU (DCI Ed McBryde-Wilding)	
PRO-32		Pathway between 111/GP out of hours service and Hub to be created	Health (Tracey Dickens/ Leslie Harris)	
PRO-33		Joint LLR data se to be developed	LLR Partnership (DI Helen Schofield, Donna Smalley, Brendan Seward. Analyst leads: Laura Redfearn and Shueb Ali/Richard Wilding)	
PRO-34		Monitor and feedback NRM's through the Court system	LLR Partnership (Carly Turner)	To enable the impact of this process and associated legislation on CCE
PRO-35		Develop tool kit for section MA section 47 response	LLR Partnership (DCI Drummond, DI Schofield, Brendan Seward, Donna Smalley and Kaye Burnett)	Develop a set of tactics/options when section 47 threshold is met with CCE cases
PRO-36				
PRO-37				

Prepare (Reducing the impact of this criminality where it takes place)	PRP-1		Association mapping to identify victims and wider risks	Leicestershire County Council (Donna Smalley)	
	PRP-2		IT amendments	Leicestershire County Council (Carly Turner)	Enhance usability of case management system – case works
	PRP-3		Mentoring programme in schools	Leicestershire County Council (Carly Turner)	A programme to develop peer mentors in schools to eradicate violence
	PRP-4		Barnodoes Life Skills Programme (Funded by YEF)	Leicestershire County Council (Carly Turner)	
	PRP-5		IT amendments	Leicester City Council (Karen Manville)	Enhance usability of case management system – liquid logic
	PRP-6		Develop CCE Workshops for parents	Leicester City (lead authority but LLR response (Nicola Odom))	
	PRP-7		Peer assessments	Rutland County Council (Natalie Pretsell)	Improving assessments completed with children, young people and families
	PRP-8		Use is being made of Liquid Logic CSE Module to adapt for all Exploitation recording to improve recording ability and data	Rutland County Council (Natalie Pretsell)	
	PRP-9		Development of internal training package for staff on the issue of CCE how to identify it and what to do about it	Police (DI Helen Schofield)	
	PRP-10		County Lines input to schools	Police (Katie Hudson)	
	PRP-11		Engage project expansion	VRN (Gurjit Singh Rai)	Development of current Engage project to include young adults affected by CCE
	PRP-12		Develop training material for briefing to Gp's and other front line health staff	Health (Dr Amit Rostogi/Jan Harrison/DI Helen Schofield)	
	PRP-13		External communication strategy	LLR Partnership	To raise awareness of the issue of CCE, increase reporting and reassure the public of the work carried out across LLR.
	PRP-14		Identify required resourcing across the partnership	LLR Partnership (DI Helen Schofield)	
	PRP-15		Develop video targeted towards 'trusted adults' re CCE	LLR Partnership (Liz Mattock Police Comms)	
	PRP-16				
Partnership	PAR-1		Multi-agency mapping and intelligence meetings	Leicester City Council (Maryanne Dubil)	Embed risk identification and safety planning processes.

	PAR-2	Community safety liaison around CCE issue	Rutland County Council (Natalie Pretsell)	
	PAR-3	Co-ordination of Operational Meetings with partners to share information and resources – bi monthly	Rutland County Council (Natalie Pretsell)	
	PAR-4	Presence at 3 of the GP Safeguarding meetings where we can share information and updates	Rutland County Council (Natalie Pretsell)	
	PAR-5	Meet with violence reduction unit to see how their CCE will factor in to their work	Police/ LLR Partnership (DI Helen Schofield)	
	PAR-6	Initial scoping meeting to discuss health response and input	Health (DI Helen Schofield and Chris West)	
	PAR-7	Health pathways and standards shared with wider health colleagues to review	Health (Tracey Dickens / Julie Quincey)	
	PAR-8	Detective Inspector in post to co-ordinate the LLR response to CCE	LLR Partnership (DI Helen Schofield)	To act as co-ordinator to work across LLR to ensure a consistent process for dealing with children at risk of CCE.
	PAR-9	Development a set of strategic objectives across LLR	LLR Partnership (DI Helen Schofield)	
	PAR-10	Carry out gap analysis across the LLR partnership	LLR Partnership (DI Helen Schofield)	Identify gaps to enhance the systems and processes in the way the partnership deals with CCE ensuing consistency
	PAR-11	Develop a joint agreed risk assessment tool	LLR Partnership (DI Helen Schofield)	Ensuring consistency and having cognisance of regional work being undertaken
	PAR-12	Ensure effective communication, best practice and learning is shared across the partnership	LLR Partnership (DI Helen Schofield)	Ensure duplicity is avoided and a clear understanding of the developing processes is adopted
	PAR-13	Co-ordinate partnership training requirements	LLR Partnership (DI Schofield/ Brendan Seward/ Donna Smalley/ Kaye Burnett/ Liz Dunn)	
	PAR-14	Develop CCE Launch of standards event	LLR Partnership (DI Helen Schofield)	Launch of standards across LLR to ensure that all staff are aware of the standards/pathways and issue of CCE
	PAR-15	Develop a task and finish group with relevant representatives to ensure CCE issue it delivered	LLR Partnership (DI Helen Schofield)	
	PAR-16	Develop and updt e the TOR for the MA Hub	LLR Partnership (DI Helen Schofield)	
	PAR-			

Form No. BC4

LEICESTERSHIRE POLICE

FROM: Detective Inspector Helen Schofield

TO: Chair, Vulnerability Executive

AREA/LPU/DEPT: Serious Crime Investigation

DATE: 23rd April 2020

SUBJECT: Child Criminal Exploitation LLR Co-ordinator role update

Purpose

This report is intended to update the Vulnerability Executive on the work across Leicester, Leicestershire and Rutland with regards to the progress of our plans in response to child criminal exploitation.

Key updates from the last month

- **Delivery Plan:** The delivery plan is updated and available for review. There are some 82 actions within this plan.
- **Health update:** A task and finish group has been established and chaired by Janette Harrison from the CCG. Actions have been set by this group to link across the health community to include UHL, GP Out of hours, 111 service and sexual health service. What this essentially means is that if a child presents in any of these settings and there are concerns regarding exploitation then a referral is made in to the Specialist Child Exploitation Nurse at the Multi-agency safeguarding hub. The group is scheduled to meet again next month.

There is also an ongoing piece of work to produce a '7 minute briefing' via video recording for all GP's. There will be a delay in producing this due to the national COVID-19 pandemic but we have everything in place to pick this up when restrictions are lifted and health colleagues are able to convene to design the script.

- **Updated terms of reference:** Multi-agency terms of reference has been updated and draft 1 is complete to include both CSE and CCE. The terms of reference is currently out for review and there is an action governed by the Operations group for all to review and feedback on this prior to sign off.
- **Communications strategy.** I have chaired a series of meetings with communications representatives across LLR. From these meetings a draft communications plan has been drawn up and a two phased approach has been agreed. Phase one is directed at 'trusted adults' as part of the initial strategy. A CCE video aimed at adults is in development which will act as the main basis of the communication strategy. The video is being developed by Affixius – the same company who made 'Kayleigh's Love Story' and the feedback on the initial concept is very good and titled 'are you listening?' Once all feedback is received casting will commence – a

Phase two of the communication strategy will include a message to children around the risks of CCE. It was very much the feeling of the group that we wanted children themselves to assist in forming the content of any message around CCE to give it real credibility. Some work is underway by colleagues within Leicester City Council around this and once a product is complete, this will be shared across for the group to review and consider to begin phase 2 development.

- **Training** – the training and awareness raising continues as part of the delivery plan. I am in the process of reviewing all training packages with a view to streamlining then and ensuring consistent messaging across LLR.

There are future plans for multi-agency training on contextual safeguarding and ACE's as well as bespoke training and a toolkit for the new Police CCE investigation team.

- **Data** – As of next month (May) we should have a partnership profile on both CSE and CCE cases across LLR. The partnership and Police analyst have met to essentially merge together all of the data to form a collective quarterly profile. This will need reviewing at both the Monthly Child Exploitation Meeting (Chaired by DCI Gav Drummond) and then the Operations group to ensure we are capturing evidence of the partnership standards.
- **The current position at the Multi-Agency Safeguarding Hub** – CCE cases have been risk assessed at the safeguarding hub since 11th December. Cases are discussed at the daily risk management meeting and then oversight at the weekly intelligence meeting, Chaired by DI Jen Heggs. Below is a breakdown of cases risk assessed via the hub in this period:

	CCE									Total
	City			County			Rutland			
	High	Med	Low	High	Med	Low	High	Med	Low	
Jan-20	6	8	3	6	2	1	0	1	0	27
Feb-20	6	0	1	1	7	2	0	0	0	17
Mar-20	4	1	0	3	8	0	0	1	0	17
Apr-20	2	5	1	1	10	1	0	0	0	20
Total	18	14	5	11	27	4	0	2	0	81

Below are cases where indicators of CSE and CCE were present:

	CSE&CCE									Total
	City			County			Rutland			
	High	Med	Low	High	Med	Low	High	Med	Low	
Jan-20	0	0	2	0	0	0	0	0	0	2
Feb-20	0	1	0	0	0	0	0	0	0	1
Mar-20	0	0	0	2	0	0	0	0	0	2
Apr-20	0	0	0	0	0	0	0	0	0	0
Total	0	1	2	2	0	0	0	0	0	5

- There is further work being undertaken in order to understand what happens post assessment as part of the case management of these children and to enable identification of good work and areas for development and further training. A review has been commissioned by DCI Gav Drummond for this from a police perspective. Data has been shared with the authorities so that a similar review can be considered.
- **Surge Fund Bid** – A bid has been submitted for a project called the Serious Violence and Child Criminal Exploitation Early indication which seeks to secure an uplift in resource within the hub to support the ongoing work. The uplift consists of 2 X CCE co-ordinators, a CCE referral assistant and a CCE analyst. The role these members of staff will undertake is to pro-actively deal with the very early indicators of exploitation and seek to problem solve those issues with effective interventions. There is no update available yet as to the success of this bid.
- These are the headlines from the delivery plan to give the Vulnerability executive an update about the current position regarding CCE.

Helen Schofield
 Detective Inspector 4440
 LLR Strategic Lead for Child Criminal Exploitation